

Reframing Organizations: Artistry, Choice and Leadership

By Lee G. Bolman, Terrence E. Deal



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First published in 1984, Lee Bolman and Terrence Deal?s best-selling book has become a classic in the field. Its four-frame model examines organizations as factories, families, jungles, and theaters or temples:

- The Structural Frame: how to organize and structure groups and teams to get results
- The Human Resource Frame: how to tailor organizations to satisfy human needs, improve human resource management, and build positive interpersonal and group dynamics
- The Political Frame: how to cope with power and conflict, build coalitions, hone political skills, and deal with internal and external politics
- The Symbolic Frame: how to shape a culture that gives purpose and meaning to work, stage organizational drama for internal and external audiences, and build team spirit through ritual, ceremony, and story

This new edition is filled with new case examples such as Hurricane Katrina and profiles of great leaders such as Mother Theresa, Thomas Keller, and others. In addition, the book updates the "Organizational Theory's Greatest Hits" text boxes throughout, and increases geographic, cultural and gender diversity in examples and text. It also features an enhanced online teacher's guide with a new test bank, as well as updated PowerPoint slides, teaching ideas and experiential activities, and links to resources.



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Editorial Review

Review

"This new edition is filled with new case examples such as Hurricane Katrina and profiles of great leaders..." PublicNet Thursday 4 September 2008

From the Back Cover

The Classic Leadership Resource Now In Its 4th Edition!

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This new edition contains a wealth of new examples from both the private and the nonprofit sectors. In addition, the book offers updated content and expanded discussions of self-managing teams, dramaturgical and institutional theory, change theory, the "blink" process, "black swans," and gay rights. There is an Instructor's Guide available online.

About the Author

Lee G. Bolman holds the Marion Bloch Missouri Chair in Leadership at the Bloch School of Business and Public Administration at the University of Missouri–Kansas City. He consults worldwide to corporations, public agencies, universities, and schools. He lives in Kansas City, Missouri.

Terrence E. Deal is the retired Irving R. Melbo Clinical Professor at the University of Southern California's Rossier School of Education. He now writes and makes wine in San Luis Obispo, California. He is the coauthor of sixteen books, including the best-selling Corporate Cultures (with A. A. Kennedy, 1982) and Managing the Hidden Organization (with W. A. Jenkins, 1994). He lives in San Luis Obispo, California.

Users Review

From reader reviews:

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book. It is really fun for you personally. If you enjoy the book that you read you can spent the whole day to reading a e-book. The book Reframing Organizations: Artistry, Choice and Leadership it is rather good to read. There are a lot of individuals who recommended this book. These folks were enjoying reading this book. If you did not have enough space to bring this book you can buy typically the e-book. You can m0ore effortlessly to read this book through your smart phone. The price is not to cover but this book provides high quality.

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